Dear Shareholder,

It has come to the Company’s attention that the notice of the 2021 Annual General Meeting ("AGM") published and posted to shareholders on 20 April 2021 and setting out details of the resolutions to be proposed at the 2021 AGM contained an error. As such, the Company has today posted to shareholders a replacement notice convening the 2021 AGM (the “Replacement AGM Notice”) and a replacement associated form of proxy. The Replacement AGM Notice contains all of the resolutions to be considered at the AGM (as corrected from the previous notice of meeting). An additional resolution, resolution 2 – to declare a final dividend (the terms of which were announced by the Company on 12 March 2021), has been added to the previous notice. Certain other consequential amendments have also been made to the Notice, including the explanatory notes to the resolutions, to reflect this change. Other than as described above, the Replacement AGM Notice does not reflect any further changes to the business to be considered at the AGM or the manner in which the AGM is to be held. The business as set out in the Replacement AGM Notice, including new resolution 2, will be the only business considered at the AGM to be held on Thursday 27 May 2021. As such, shareholders should disregard the notice of meeting and form of proxy which were posted to them on 20 April 2021 and should only have regard to the Replacement AGM Notice and replacement form of proxy which have been published and posted to them today.

As you will see from the enclosed Replacement AGM Notice of the Company, to be held on Thursday 27 May 2021 at 12 noon, in addition to the ordinary business to be transacted at the meeting, your Board is proposing 5 items of special business, as set out in resolutions 14 to 18. The ordinary business of the meeting will include the approval of the Annual Report, declaration of a final dividend for the year ended 31 December 2020, appointment of auditors, authorisation of auditors’ remuneration, proposals to re-elect each of the Directors, in line with the UK Corporate Governance Code and to approve the annual remuneration report. Further explanation of the ordinary business of the AGM is set out on page 3 of this notice.

The special business includes the renewal of the authority for Directors to allot shares, the renewal of the authority for Directors to allot shares on a non-pre-emptive basis, the renewal of authority for the Company to purchase its own shares and the renewal of authority for the Company to call General Meetings on 14 days’ notice. Further details of the special business of the AGM are set out on pages 3 and 4 of this notice.

You will find enclosed a (“Replacement Form of Proxy”) which, to be effective, you should please complete in accordance with the instructions given and return by post, courier or hand so as to reach the Company’s registrar or electronically via the Company’s registrar’s website at www.sharevote.co.uk as soon as possible but in any event not later than 48 hours before the time of the meeting. As detailed above, we strongly recommend that you vote by proxy and appoint the “Chairman of the meeting” as your proxy to ensure that your vote is registered should shareholder attendance in person not be permitted. Shareholders who have already completed and returned forms of proxy utilising the original form of proxy in respect of the AGM, should note that these will now be disregarded. Shareholders are asked to exercise their votes in relation to the business of the AGM by submitting the replacement form of proxy electronically or by post as soon as possible, and these must be received by no later than two days before 27 May 2021, the day of the AGM.

In any event, like last year, shareholders may submit questions for the Board of Directors in writing in advance of the meeting to the registered office address given above or by email to agm@bodycote.com stating your name and Investor Code (as printed on your share certificate or obtained through Equiniti, the registrar). Representative answers will be published on the Company’s website in due course.

Recommendation

Your Board believes that resolutions 1 to 18 to be proposed are all in the best interests of the Company and its shareholders as a whole and accordingly recommend that you vote in favour of them as they intend to do in respect of their own beneficial holdings.

Yours sincerely,

Anne C. Quinn
Chair

www.bodycote.com
As ordinary business

1. To receive the audited financial statements and the strategic, directors’ and Auditors’ reports for the year ended 31 December 2020.
2. To declare a final dividend of 13.4p per share for the year ended 31 December 2020.
3. To re-elect Ms A.C. Quinn as a Director of the Company.
4. To re-elect Mr S.C. Harris as a Director of the Company.
5. To re-elect Ms E. Lindqvist as a Director of the Company.
6. To re-elect Mr I.B. Duncan as a Director of the Company.
7. To re-elect Mr D. Yates as a Director of the Company.
8. To re-elect Mr P. Larmorn as a Director of the Company.
9. To re-elect Ms L. Chahbazi as a Director of the Company.
10. To re-elect Mr K. Boyd as a Director of the Company, who has been appointed by the board since the last annual general meeting as a director of the Company.
11. To re-appoint PricewaterhouseCoopers LLP as Auditors of the Company.
12. To authorise the Audit Committee to fix the remuneration of the Auditors.
13. To approve the directors’ annual report on remuneration for the year ended 31 December 2020 (“Remuneration Report”).

As special business

To consider and, if thought fit, to pass the following resolutions, of which resolution 14 will be proposed as special resolutions:

14. That in accordance with section 551 of the Companies Act 2006 (“Act”), the Directors be generally and unconditionally authorised to allot shares in the Company and to grant rights to subscribe for or to convert any security into shares in the Company:

(a) comprising equity securities (as defined by section 560(1) of the Act) up to an aggregate nominal amount of £22,046,468 (representing two thirds of the existing issued ordinary share capital) (such amount to be reduced by the nominal amount of any equity securities allotted pursuant to the authority in paragraph (b) below in connection with an offer by way of a rights issue):

(i) to holders of ordinary shares in proportion (as nearly as may be practicable) to their respective holdings; and

(ii) to holders of other equity securities as required by the rights of those securities or as the Directors otherwise consider necessary, but subject to such exclusions or other arrangements as the Directors may deem necessary or expedient in relation to treasury shares, fractional entitlements, record dates, legal or practical problems in or under the laws of any territory or the requirements of any regulatory body or stock exchange; and

(b) in any other case, up to a nominal amount of £11,023,234 (representing one third of the existing issued ordinary share capital) (such amount to be reduced by the nominal amount of any equity securities allotted pursuant to the authority in paragraph (a) above in excess of £11,023,234), and such authorities shall expire on the conclusion of the next Annual General Meeting of the Company to be held in 2022 or on 26 August 2022, whichever is earlier, save that the Company may make offers or agreements which would or might require shares to be allotted or rights to subscribe for or convert securities into shares in pursuance of any such offer or agreement as if the authority had not expired. These authorities are in substitution for all existing authorities under section 561 of the Act (which, to the extent unused at the date of this resolution, are revoked with immediate effect).

15. That, subject to the passing of resolution 14 as set out in the notice of this meeting, and in accordance with article 16 of the articles of association of the Company (“Articles”), the Directors be empowered pursuant to section 560 of the Act to allot equity securities (as defined in section 560 of the Act) for cash pursuant to the general authority conferred by resolution 14 as set out in the notice of this meeting and be empowered pursuant to section 573 of the Act to sell ordinary shares (as defined in section 560 of the Act) held by the Company as treasury shares (as defined in section 724 of the Act) for cash, as if section 561(1) of the Act did not apply to such allotment or sale, provided that this power shall be limited to allotments of equity securities and the sale of treasury shares:

(a) up to an aggregate nominal amount of £1,653,485, and

(b) be used only for the purposes of financing (or refinancing, if such refinancing occurs within six months of the original transaction) a transaction which the Directors determine to be an acquisition or other capital investment of a kind contemplated by the Statement of Principles on Disapplying Pre-Emption Rights most recently published by the Pre-Emption Group prior to the date of this notice, and such power shall expire on the conclusion of the Annual General Meeting of the Company to be held in 2022 or on 26 August 2022, whichever is earlier, save that the Company may before such expiry make an offer or agreement which would or might require equity securities to be allotted or treasury shares to be sold after such expiry, and the Directors may allot equity securities or sell treasury shares in pursuance of such offer or agreement as if the power conferred by this resolution had not expired. The authorities in resolutions 15 and 16 are in substitution for all existing powers under sections 570 and 573 of the Act (which, to the extent unused at the date of this resolution, are revoked with immediate effect).

17. That the Company be generally and unconditionally authorised, pursuant to article 9 of the Articles and pursuant to section 701 of the Act, to make market purchases (as defined in section 693(4) of the Act) of up to 19,145,617 ordinary shares in the capital of the Company (being approximately 10 per cent of the current issued ordinary share capital of the Company) on such terms and in such manner as the Directors may from time to time determine, provided that:

(a) the amount paid for each share (exclusive of expenses) shall not be more than the higher of (i) 105% of the average middle market quotation for ordinary shares as derived from the Daily Official List of London Stock Exchange plc for the five business days before the date on which the contract for the purchase is made and (ii) an amount equal to the higher of the price of the last independent trade and current independent bid as derived from the London Stock Exchange Trading system or less than the nominal value per share; and

(b) the authority herein contained shall expire on the conclusion of the Annual General Meeting of the Company to be held in 2022 or on 26 August 2022, whichever is earlier, save that the Company may, before such expiry, make a contract to purchase its own shares which would or may be completed or executed wholly or partly after such expiry, and the Company may make a purchase of its own shares in pursuance of such contract as if the authority hereby conferred had not expired.

18. That as permitted by section 307A of the Act any general meeting of the Company (other than the Annual General Meeting of the Company) shall be called by notice of at least 14 clear days in accordance with the provisions of the Articles provided that the authority of this resolution shall expire on the conclusion of the Annual General Meeting of the Company to be held in 2022.

By order of the Board:

U.S. Ball
Group Company Secretary
30 April 2021
Springwood Court
Springwood Close
Tytherington Business Park
Macclesfield
Cheshire SK10 2XF
Explanation of Ordinary Business Retirement and Election of Directors

(Resolutions 3 to 10)

Under the Articles each Director must retire from office and stand for re-election by shareholders as a minimum at every third annual general meeting in order to continue to serve as a Director. However, in line with the UK Corporate Governance Code 2018, and to further increase accountability, all Directors will retire at this Annual General Meeting and stand for re-election by the shareholders if they wish to continue to serve as Directors. Accordingly, three Directors retiring and offering themselves for re-election are Ms A.C. Quinn, Mr S.C. Harris, Ms E. Lindqvist, Mr I.B. Duncan, Mr P. Larmorn, Mr D. Yates and Ms L. Chabazii.

Mr K. Boyd was appointed as an additional director on 1 September 2020 and he therefore offers himself for re-election pursuant to article 116.1 of the Articles. E. Lindqvist was appointed as a Non-Executive Director on 1 June 2012 and is approaching the end of her ninth consecutive year as a Non-Executive Director. Therefore, he offers himself for re-election pursuant to article 116.1 of the Articles. Mr K. Boyd was appointed as an additional director on 1 September 2020 and he therefore offers himself for re-election pursuant to article 116.1 of the Articles.

Remuneration Report (Resolution 13)

UK listed companies are required to put before shareholders in general meeting a resolution inviting shareholders to approve the remuneration report. This is an advisory vote and the Directors’ entitlement to receive remuneration is not conditional on it. The Remuneration Report gives details of the Directors’ remuneration for the year ended 31 December 2020 and has been prepared in accordance with Part 3 of Schedule 8 of The Large and Medium-Sized Companies and Groups (Accounts and Reports) Regulations 2008 (as amended).

Explanation of Special Business

Renewal of authority to allot shares (Resolution 14)

The Act provides that Directors shall only allot unissued shares with the authority of shareholders in general meeting. The authority given to the Directors at the last Annual General Meeting to allot (or issue) unissued shares expires on the date of this year’s Annual General Meeting. Resolution 14 renews a similar authority given at last year’s Annual General Meeting. Resolution 14 will be proposed as an ordinary resolution for the renewal of the Directors’ general authority to issue shares in the Company and to grant rights to subscribe for or to convert any security into shares in the Company:

(a) in accordance with the latest institution guidelines issued by the Investment Association, up to an aggregate nominal amount of £22,046,468 by way of pre-emptive rights issues and 14 days’ notice if three conditions are met. The three conditions are:

- that shareholders have approved the holding of general meetings on 14 clear days’ notice;
- that the meeting is not an annual general meeting;
- and (b) up to a maximum nominal amount of £11,023,234 in any other case (representing approximately one third of the current issued share capital of the Company (excluding treasury shares) and with such amount to be reduced by the nominal amount of any equity securities allotted pursuant to paragraph (a) above in excess of £11,023,234).

The Directors have no present intention of exercising either of these authorities but consider that it is in the best interests of the Company to have the authorities available so that they may have the flexibility permitted by institutional shareholder guidelines to allot shares or grant rights to be allotted without the need for a general meeting should they determine that it is appropriate to do so.

As at the date of this document, no ordinary shares are held by the Company as treasury shares.

If given, the authority granted under resolution 14 will expire on the conclusion of the Annual General Meeting of the Company to be held in 2022 or on 26 August 2022, whichever is earlier.

Disapplication of pre-emption rights (Resolutions 15 and 16)

The Act also provides that any allotment of new shares for cash must be made pro rata to individual shareholders’ holdings, unless such provisions are disallowed under section 570 of the Act. The authorities given to the Directors at the last Annual General Meeting to allot shares for cash pursuant to section 570 of the Act expire on the date of this year’s Annual General Meeting.

Resolutions 15 and 16 which will be proposed as special resolutions will enable the Directors to allot equity securities for cash or sell treasury shares for cash, without first offering them to shareholders pro rata to their holdings. These resolutions take the same form as the resolutions proposed at last year’s Annual General Meeting.

Resolution 15 facilitates issues made by way of rights to shareholders which are not strictly in accordance with section 561(1) of the Act, and authorises other allotments of up to a maximum aggregate nominal amount of £1,653,485, representing approximately 5 per cent of the current issued ordinary share capital of the Company without having to comply with statutory pre-emption rights. This resolution renews the authority obtained at last year’s Annual General Meeting. If given, the authority granted under resolution 15 will expire on the conclusion of the Annual General Meeting of the Company to be held in 2022 or on 26 August 2022, whichever is earlier.

Resolution 16 seeks authority to allot an additional maximum aggregate nominal amount of £1,653,485, representing approximately 5 per cent of the current issued ordinary share capital of the Company without having to comply with statutory pre-emption rights. Like last year, the power proposed under resolution 16 will be limited to use only for the purposes of financing refinancing (such refinancing occurs within six months of the original transaction) a transaction which the Directors determine to be an acquisition or other capital investment of a kind contemplated by the Statement of Principles on Disappearing Pre-Emption Rights most recently published by the Pre-Emption Group prior to the date of this notice. If given, the authority granted under resolution 16 will expire on the conclusion of the Annual General Meeting of the Company to be held in 2022 or on 26 August 2022, whichever is earlier.

The Directors intend to adhere to the Statement of Principles issued by The Pre Emption Group, as updated in March 2015, and not allot shares on a non-pre-emptive basis pursuant to the authorities in resolutions 15 and 16 in excess of an amount equal to 7.5 per cent of the total issued ordinary share capital of the Company (excluding treasury shares) within a rolling three year period, without prior consultation with shareholders.

Purchase of own shares (Resolution 17)

Under article 9 of the Articles, the Company is empowered to purchase its own shares. The Directors consider that the power to make purchases in the market of the Company’s own shares should be maintained and accordingly recommend the approval of the special resolution set out as resolution 17. The Directors intend to exercise this authority only where, in the light of market conditions prevailing at that time, they believe that the effect of such purchases would be to increase earnings per share and would be in the best interests of the Company and of its shareholders generally. Any shares purchased in this way will be cancelled and the number of shares in issue will be reduced accordingly, or held as treasury shares. The resolution specifies the maximum and minimum prices at which shares may be bought, and the maximum number of shares which may be bought, being 10 per cent of the Company’s issued ordinary share capital at 28 April 2021. At that date there were no share options over unissued shares.

Calling General Meetings on 14 clear days’ notice (Resolution 18)

Section 307A of the Act provides that a general meeting of a ‘traded company’ such as the Company must be called by at least 21 days’ notice, but may be called by at least 14 days’ notice if three conditions are met. The three conditions are:

(a) that the meeting is not an annual general meeting;
(b) that the company offers ‘the facility for shareholders to vote by electronic means accessible to all shareholders’, a condition that is met if there is a facility to appoint a proxy by means of a website; and
(c) that shareholders have approved the holding of general meetings on 14 clear days’ notice by passing a special resolution at the previous Annual General Meeting or at a general meeting held since the last Annual General Meeting.

The Directors consider it desirable that general meetings of the Company, other than the Annual General Meeting, can be called on at least 14 clear days’ notice. Resolution 18, which will be proposed as a special resolution, will authorise the Company to call general meetings other than Annual General Meetings on 14 days’ notice and the authority of this resolution will expire at the conclusion of the next Annual General Meeting.
Notes on Voting and Voting Rights:

1. Under normal circumstances, members entitled to attend, vote and speak at the Annual General Meeting are entitled to appoint one or more proxies (who need not be a member of the Company) to attend and to vote instead of the member. However, given the current restrictions on attendance at the Annual General Meeting, members should appoint only the “Chairman of the meeting” as their proxy at this Annual General Meeting until it ends.

2. Any member attending the Annual General Meeting where permitted by the Government regulations in place at the date of the Annual General Meeting has the right to ask any question relating to the business being dealt with at the meeting. The Company will answer any such questions unless exempted by the provisions of section 319A of the Act. However, given current regulations on attendance at the Annual General Meeting, members may submit questions for the Board of Directors in writing in advance of the meeting to the registered office address given above or by email to agm@bodycote.com stating their name and Investor Code (as printed on their share certificate or obtained through Equiniti, the registrar). Representative answers will be published on the company website in due course.

3. From the date of this notice and for the following two years the following information will be available on the Company’s website and can be accessed at www.bodycote.com:
   (a) the matters set out in this notice of meeting;
   (b) the total numbers of shares in the Company and shares of each class, in respect of which members are entitled to exercise voting rights at the meeting; and
   (c) the totals of the voting rights that members are entitled to exercise at the meeting in respect of the shares.

4. A form to be used for appointing a proxy or proxies for this meeting to vote on your behalf can be found enclosed with this notice and the Replacement Form of Proxy provides details of how to cast a vote electronically.

5. In order to attend and vote at this meeting you must comply with the procedures set out on the front page of the notice of this meeting and any further instructions given to you prior to or during the course of the meeting itself.

6. Entitlement to attend and vote at the meeting and the number of votes which may be cast thereat will be determined by reference to the Register of Members of the Company at 6.30pm on the day which is two days before the day of the meeting or adjourned meeting. Changes to entries on the Register of Members after that time shall be disregarded in determining the rights of any person to attend and vote at the meeting. In order to be valid, an appointment of proxy (together with any authority under which it is executed or a copy of the authority certified notarially) must be returned by one of the following methods:
   (a) in hard copy form by post, by courier or by hand to the Company’s registrar, Equiniti, Aspect House, Spencer Road, Lancing, West Sussex BN99 6DA; or
   (b) you may submit your proxy appointment electronically by accessing the website www.sharevote.co.uk where full details of the procedure are given. You will need to have Form of Proxy to hand when you log on as it contains information which will be required to validate your submission. For further information, see the guidance notes on the Form of Proxy; or
   (c) in the case of CREST members, by utilising the CREST electronic proxy appointment service in accordance with the procedures set out below, and in the case of (a), (b) and (c) must be received by the Company not less than 48 hours before the time of the meeting.

7. CREST members who wish to appoint a proxy or proxies through the CREST electronic proxy appointment service may do so for the Annual General Meeting and with such a statement that the proxy should be appointed in the CREST Manual (which can be viewed at www.euroclear.com). CREST personal members or other CREST sponsored members, and those CREST members who have appointed a voting service provider should refer to their CREST sponsor or voting service provider, who will be able to take the appropriate action on their behalf. In order for a proxy appointment, or instruction, made by means of CREST to be valid, the appropriate CREST message (a “CREST Proxy Instruction”) must be sent by the CREST member or voting service provider(s) by CREST members, and where applicable, their CREST sponsors or voting service providers should note that EUI does not make available special procedures in CREST for any particular messages. Normal system timings and limitations will therefore apply in relation to the input of CREST Proxy instructions. It is therefore the responsibility of the CREST member or voting service provider(s) to ensure that the message is received correctly by CREST in the manner prescribed by CREST. The Company may treat as invalid a CREST Proxy Instruction in the circumstances set out in Regulation 35(5) of the Uncertificated Securities Regulations 2001.

8. Biographical details of the Directors, including their memberships of Board committees, are set out in the Annual Report and Accounts for the year ended 31 December 2020 on pages 44 and 45. There is no Director’s service contract of more than one year’s duration.

9. The total number of ordinary shares of 17.311p each in issue as at 28 April 2021, the last practicable day before printing this document and the total number of voting rights was 191,456,172. No shares were held in treasury.

10. Pursuant to Clause 5 of Part 16 of the Act (sections 827 to 831), where requested by either a member or members having a right to vote at the meeting and holding at least 5 per cent of total voting rights of the Company or at least 100 members having a right to vote at the meeting and holding, on average, at least £100 of paid up share capital, the Company must publish on its website, a statement setting out any matter that such member or members propose to raise at the Annual General Meeting. The Company must publish on its website a statement setting out any matter that such member or members propose to raise at the Annual General Meeting. Where the Company is required to publish such a statement on its website it may not require the members making the request to pay any expenses incurred by the Company in complying with the request, it must forward the statement to the Company’s Auditors no later than the time the statement is made available on the Company’s website, and the statement may be dealt with as part of the business of the Annual General Meeting. A member or members wishing to request publication of such a statement on the Company’s website must send the request to the Company using one of the following methods:
   (a) in hard copy form to the Secretary at the Registered Office - the request must be signed by you; or
   (b) by e-mail to agm@bodycote.com;

11. If permitted under Stay at Home Measures currently in force, copies of the Executive Directors’ service contracts and Non-executive Directors’ letters of appointment will be available for inspection at the Company’s registered office during normal business hours on each business day (Saturday, Sundays and public holidays excepted) from the date of this notice until the conclusion of the Annual General Meeting. The documents referred to above will also be available for inspection at the place designated in this notice at least 30 minutes before the meeting until it ends.